



FY 2020 Budget Hearing

September 3, 2019 – 8:30 AM

September 3, 2019 – 5:30 PM

Public Hearings

- ▶ Each Board shall–
 - Hold at least two open public hearings
 - Hearing held during scheduled meeting, convenient time/place
 - Publicize date/time in local media
 - Seek input from public
 - Provide proposed budget on SDE forms

- ▶ Purpose–
 - Inform community/foster public support
 - Introduces accountability
 - Enhance planning process

Section 16–13–140,
Code of Alabama

Benefits

Public Hearing

- ▶ Required communications:
 - Budget reflects all available revenue sources and expenditures
 - Projected enrollment by school
 - Projected staff counts at each location
 - Operating costs by category or function at each school
 - Foundation Program revenues earned by school and by category:
 - FTEs, Salaries, Benefits, OCE, CIS funds

ACS Budget Process

- ▶ Comprehensive budget planning process
- ▶ February – establish budget calendar
- ▶ April – internal budget meetings
 - Budget hearings with each school/department administrator
 - Enrollment projections drive personnel requests.
- ▶ May/June – receive State/Federal revenue allocations

ACS Budget Process

- ▶ June/July:
 - Enrollment review – new faculty positions granted accordingly
 - Non-salary budgets approved
- ▶ August – Budget work session with school board
- ▶ September:
 - Public hearings
 - Budget approved by Board of Education
 - Budget due to State Department of Education – September 15

Key Factors Affecting Budget

- ▶ Enrollment
- ▶ Pupil/Teacher Ratios
- ▶ Salary and Benefits Expense
- ▶ State Funding and Related Mandates
- ▶ Local Revenue Projections
- ▶ Federal Budget Constraints
- ▶ Facilities Capacity
 - ACS Facilities Plan 2028

AUBURN CITY SCHOOLS
COMBINED BUDGET FOR REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL AND EXPENDABLE TRUST FUNDS
FISCAL YEAR ENDED SEPTEMBER 30, 2020

Exhibit B - I A

Fund Type Descriptions	General	Special Revenue	Debt Service	Capital Projects	Fiduciary/ Expend Trust	TOTAL (Memo Only)
REVENUES						
State Revenues	48,449,305	-	-	2,873,466	-	51,322,771
Federal Revenues	74,500	4,719,929	-	-	-	4,794,429
Local Revenues	37,710,062	5,400,271	11,704,043	30,036,400	469,000	85,319,776
Other Revenues	172,000	45,100	-	-	-	217,100
TOTAL REVENUES	86,405,867	10,165,300	11,704,043	32,909,866	469,000	141,654,076
EXPENDITURES						
Instructional Services	51,432,299	3,535,232	-	150,000	42,500	55,160,031
Instructional Support Services	17,089,575	1,173,146	-	100,000	251,369	18,614,090
Operations and Maintenance	7,797,654	120,055	-	600,000	-	8,517,709
Auxiliary Services	4,833,700	4,540,429	-	699,384	3,850	10,077,363
General Administrative Services	3,062,953	240,942	-	-	-	3,303,896
Capital Outlay	-	-	-	36,246,400	-	36,246,400
Debt Services	-	-	11,524,442	-	-	11,524,442
Other Expenditures	404,612	1,165,526	772,863	-	120,650	2,463,651
TOTAL EXPENDITURES	84,620,794	10,775,331	12,297,305	37,795,784	418,369	145,907,583
OTHER FUND SOURCES (USES)						
Other Fund Sources	595,238	1,431,005	593,263	-	-	2,619,506
Other Fund Uses	2,024,267	205,760	-	-	-	2,230,027
Total Other Fund Sources (Uses)	(1,429,029)	1,225,245	593,263	-	-	389,478
Excess Revenue and Other Financing Sources over (under) Expenditures and Other Fund Uses						
	356,044	615,214	-	(4,885,918)	50,631	(3,864,029)
BEGINNING FUND BALANCE	17,232,707	6,776,791	-	12,181,975	415,277	36,606,750
ENDING FUND BALANCE	17,588,752	7,392,005	-	7,296,057	465,908	32,742,721

School Configurations

<u>School</u>	<u>Grades Served</u>
3 – Elementary Schools	K–2
1 – Elementary School	K–1
1 – Elementary School	2–3
3 – Elementary Schools	3–5
1 – Elementary School	4–5
1 – Middle School	6
1 – Middle School	7
1 – Junior High School	8–9
1 – High School	10–12

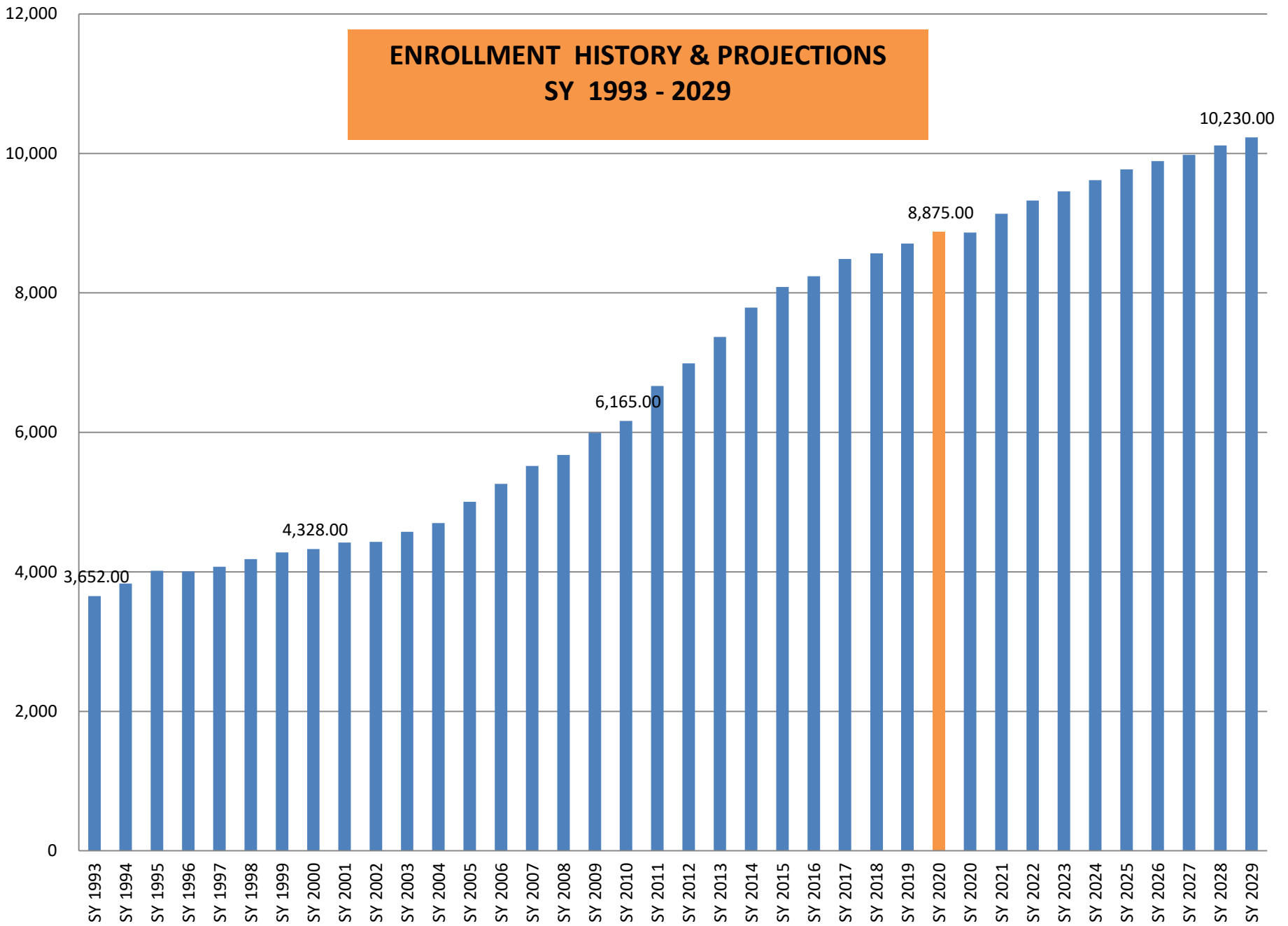
Personnel Information

Category	State	Other	Federal	Local	Total
	Funded	Funded	Funded	Funded	
Teacher Units	504.31	7.99	28.04	49.66	590.00
Principal Units	13.00	-	-	-	13.00
Assistant Principal Units	9.21	-	-	8.79	18.00
Counselor Units	14.00	-	-	8.00	22.00
Librarian Units	15.00	-	-	-	15.00
Career Tech Directors	2.00	-	-	-	2.00
Certified Support Units	-	2.40	1.80	21.80	26.00
Non-Certified Support Units	-	246.88	59.50	71.12	377.50
Total	557.52	257.27	89.34	159.37	1,063.50

Enrollment Projections by School

School	2019-2020 Enrollment	2018-2019 Enrollment	Increase (Decrease)	Planned Capacity	(Over)/Under Capacity	% of Capacity
Auburn Early Education Center *	582	482	100	594	12	97.98%
Cary Woods Elementary	461	483	(22)	506	45	91.11%
Pick Elementary	503	472	31	600	97	83.83%
Dean Road Elementary	406	419	(13)	506	100	80.24%
Ogletree Elementary	460	466	(6)	598	138	76.92%
Wrights Mill Road Elementary	389	450	(61)	552	163	70.47%
Richland Elementary	499	461	38	572	73	87.24%
Yarbrough Elementary	458	450	8	573	115	79.93%
Creekside Elementary	498	483	15	600	102	83.00%
Drake Middle	715	672	43	1,243	528	57.52%
East Samford School	679	664	15	1,315	636	51.63%
Auburn Junior High	1,409	1,358	51	1,724	315	81.73%
Auburn High	1,919	1,875	44	2,200	281	87.23%
Totals	8,978	8,735	243	11,583	2,605	77.51%
* AEEC Includes Pre-K Students	103	24				
K-12 Enrollment	8,875	8,711	164			
<i>Elementary Summary</i>	<i>4,256</i>	<i>4,166</i>		<i>5,101</i>	<i>845</i>	<i>83.43%</i>
<i>Secondary Summary</i>	<i>4,722</i>	<i>4,569</i>		<i>6,482</i>	<i>1,760</i>	<i>72.85%</i>

ENROLLMENT HISTORY & PROJECTIONS
SY 1993 - 2029



Foundation Units by School

School	2020	2019	Increase / (Decrease)
Auburn Early Education Center	34.55	39.01	(4.46)
Auburn High School	113.94	112.14	1.80
Auburn Junior High School	80.81	77.83	2.98
Cary Woods Elementary School	36.46	39.97	(3.51)
Pick Elementary School	29.01	31.56	(2.55)
Dean Road Elementary School	31.83	31.08	0.75
East Samford School	38.30	38.11	0.19
J. F. Drake Middle School	37.44	35.51	1.93
Ogletree Elementary School	28.50	32.07	(3.57)
Wrights Mill Road Elementary School	27.66	27.63	0.03
Richland Elementary School	34.98	32.02	2.96
Yarbrough Elementary School	25.58	22.04	3.54
Creekside Elementary School	36.46	27.46	9.00
System wide	2.00	0.25	1.75
Total	557.52	546.68	10.84

Teacher Units by School

School	Teacher Units
Auburn Early Education Center	38.00
Auburn High School	120.96
Auburn Junior High School	82.92
Cary Woods Elementary School	38.00
Pick Elementary School	35.00
Dean Road Elementary School	30.54
East Samford School	35.00
J. F. Drake Middle School	36.38
Ogletree Elementary School	32.08
Wrights Mill Road Elementary School	30.12
Richland Elementary School	37.00
Yarbrough Elementary School	29.50
Creekside Elementary School	37.00
System wide	7.50
Total	590.00

New Personnel / Statistics

Certified Positions

Classroom Teacher	12.00
Work Based Learning Coordinator	1.00
Career Coach	1.00
Counselor	1.00
Board Certified Behavior Analyst	1.00
Professional Development/Curriculum Coordinator	2.00
Instructional Technology Specialist	(1.00)
Assistant Principal	1.00
Instructional Coach	(1.00)
Total	17.00

Classified Positions

Bus Driver	4.00
Food Service Assistant	2.00
Total	6.00

Average Teaching Experience:
12 Years

Teachers with Advanced Degrees:
71%

Pupil/Teacher Ratio Analysis

Grade Level	Enrollment	HR Teachers	Desired Ratio	Actual Ratio
Kindergarten	661	36	19	18.36
First Grade	730	39	20	18.72
Second Grade	695	37	20	18.78
Third Grade	691	36	20	19.19
Fourth Grade	690	28	27	24.64
Fifth Grade	686	28	27	24.50
Sixth Grade	715	29	27	24.66
Seventh Grade	679	28	27	24.25
Total	5,547	261		21.25

- ▶ District-wide ratio of 15.04: 1

Salary and Benefits Costs

- ▶ General Fund and Special Revenue Fund
- ▶ School Board adopts salary schedule annually
 - State Minimum Salary Schedule, ACS Pays More
 - To recruit, hire and retain highest quality teacher
 - State mandated pay increase of 4.0% for FY 2020
- ▶ Total Gross Payroll – \$54.02 million (+2.97 million)
 - GF Gross – \$50.20 million
 - SRF Gross – \$3.82 million
- ▶ Total Matching Benefits – \$20.56 million (+\$0.82M)
 - 21.06% of GF & SRF Budgets
- ▶ Salary & Benefits – 76.39% of GF & SRF budgets

PEEHIP / TRS

- ▶ PEEHIP – Health Insurance
 - \$9,600 per employee annually
 - \$10.18 million, 2.47% increase
 - Must pay regardless of acceptance
- ▶ Teachers' Retirement System
 - Tier I: 12.43% of gross payroll
 - Tier II: 11.34% of gross payroll
 - \$6.49 million, 5.95% increase
- ▶ State Foundation Program – only funds State Earned Units

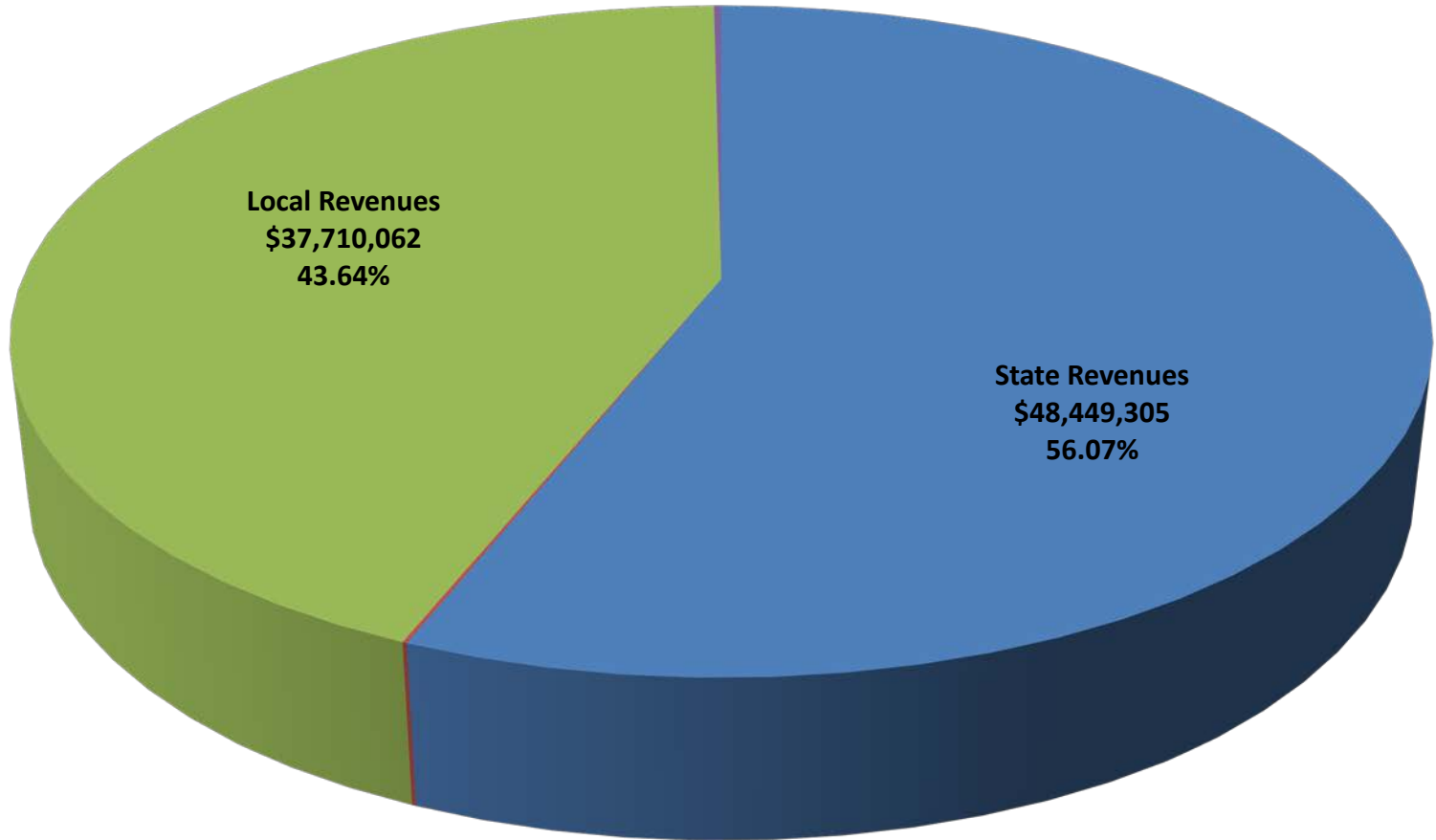
General Fund

- ▶ Primary operating fund
- ▶ Accounts for all state and local revenues, except for those required to be recorded in a different fund
- ▶ Projected ending fund balance – \$17,588,752
 - 2.44 month reserve or 20.30% of budgeted FY 20 expenditures
 - 1.00 month reserve – required by ALSDE
 - 2.00 month reserve – ACS board target

General Fund

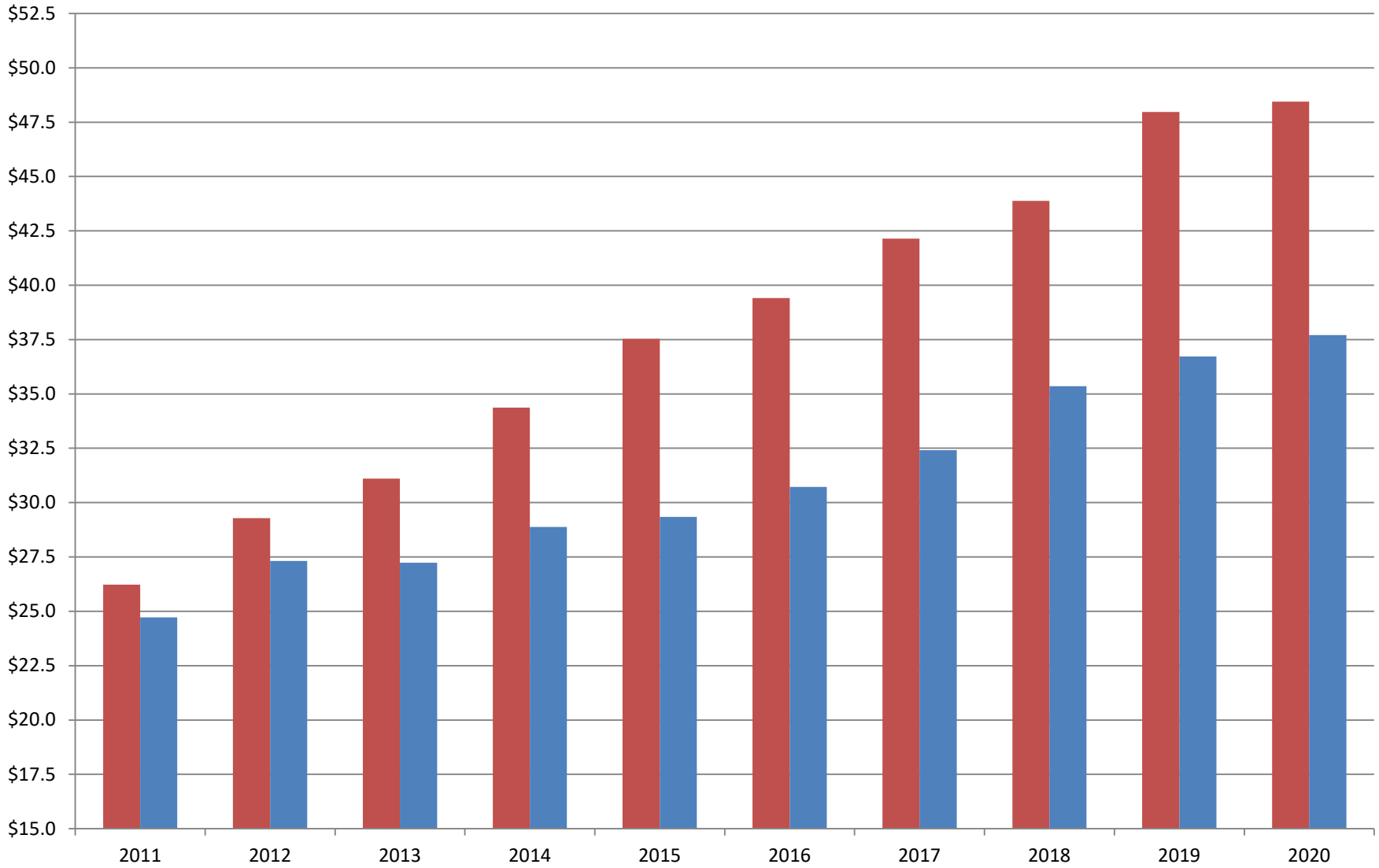
- ▶ Total Revenues & OFS – \$87,001,105
 - \$1.53 million increase, or 1.80%
 - State Revenues – \$474K increase, or 1.00%
 - Local Revenues – \$984K increase, or 2.68%

General Fund Revenues \$86.41 million



■ GF Rev State ■ GF Rev Fed ■ GF Rev Local ■ GF Rev Other

General Fund State & Local Revenues



General Fund State Revenues

- ▶ Majority derived from the State Education Trust Fund – Foundation Program
- ▶ Foundation Program Allocation based on ADM from prior scholastic year – 8,716.10
 - 1st 20 days of school after Labor Day
 - Earned 10.84 additional Foundation Units
- ▶ Foundation Program Growth Component
 - Current Unit Allocation

Foundation Program – Local Match Requirements

- ▶ 10 mill equivalency match
 - \$9,759,930 (\$705,610 increase)
 - Based on 3 mill District Tax
- ▶ Capital Purchase match
 - \$621,166 (\$160,770 decrease)
 - Offset by principal & interest payments on bonds

Foundation Program – CNP Transfer

- ▶ Transfer costs of all CNP fringe benefits
- ▶ Transfer costs of all state mandated salary increases since 1994

FY 2020	\$ 1,224,505
FY 2019	<u>1,188,008</u>
Increase	\$ 36,497

State Allocations

	<u>FY 2020</u>	<u>FY 2019</u>	<u>Change</u>
Foundation Program	43,606,668	40,875,725	2,730,943
School Nurse Program	344,102	330,245	13,857
Technology Coordinator	61,800	55,939	5,861
Transportation			
Operations Allocation	3,514,388	3,275,579	238,809
Fleet Renewal	699,384	568,720	130,664
Capital Purchase	2,174,082	1,976,969	197,113
At-Risk	126,641	129,431	(2,790)
Career Tech O and M	45,629	44,206	1,423
Total	50,572,694	47,256,814	3,315,880

Foundation Program by School

School	Salaries	Benefits	OCE	CIS	Total
AEEC	1,829,463	720,671	656,623	75,975	3,282,732
AHS	5,989,803	2,367,870	2,165,276	278,207	10,801,156
AJHS	4,243,818	1,678,493	1,535,794	199,473	7,657,578
CWES	1,959,167	766,283	692,922	80,319	3,498,691
PES	1,623,810	622,832	551,335	70,396	2,868,373
DRES	1,668,289	660,471	604,929	69,788	3,003,477
ESS	2,033,532	800,003	727,892	96,191	3,657,618
DMS	2,006,676	785,839	711,547	95,688	3,599,750
OES	1,570,610	606,902	541,643	69,314	2,788,469
WMRES	1,516,539	587,442	525,678	67,254	2,696,913
RES	1,818,291	722,782	664,795	76,964	3,282,832
YES	1,412,612	545,311	486,148	64,727	2,508,798
CES	1,937,442	761,894	692,922	80,330	3,472,588
Career Tech	155,466	51,732	38,010	2,415	247,623
Total	29,765,518	11,678,525	10,595,514	1,327,041	53,366,598

Local Revenue Projections

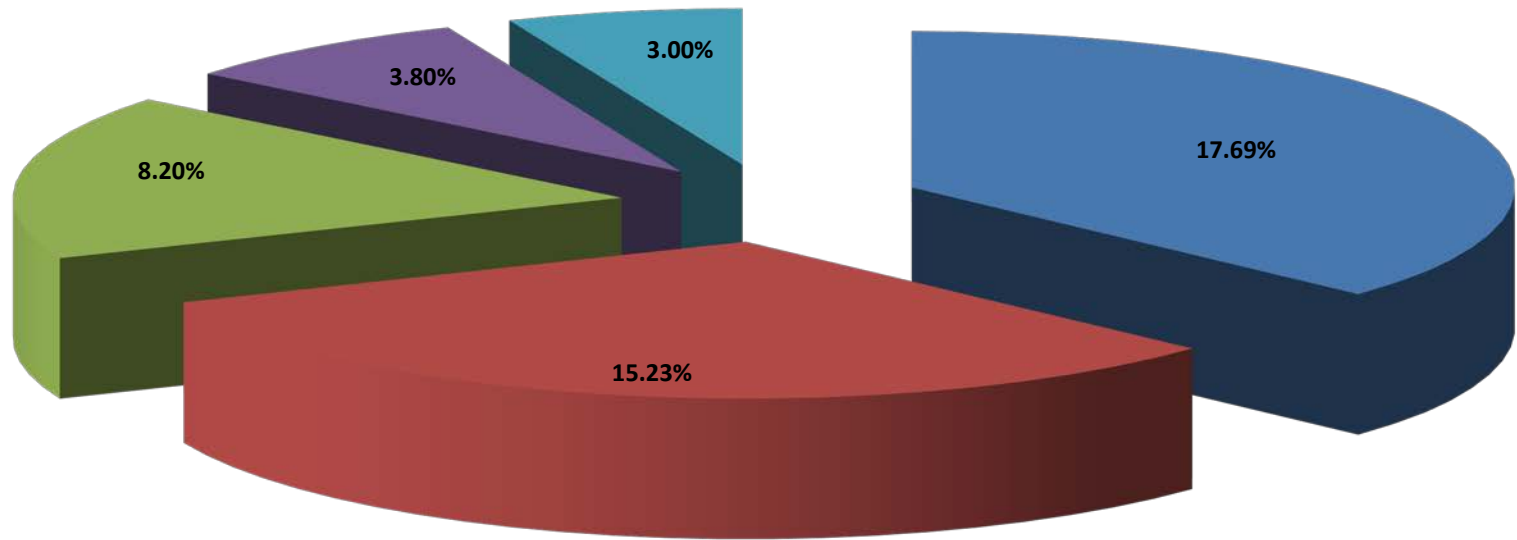
- ▶ Conservative estimates
- ▶ Based on:
 - Trends in prior years
 - Knowledge of economic factors
 - Assessed valuation of property
 - Sales trends
 - City of Auburn Appropriation

Local Revenues

Revenue Description	Audited 2018	Projected 2019	Projected 2020	% Change
16 Mill Special School Tax	14,518,551	15,305,505	15,120,777	-1.21%
City of Auburn Appropriation (Sales Tax / 5 Mill)	16,898,212	16,717,353	17,564,997	5.07%
One Cent County Sales Tax - Based on ADM	7,752,697	7,966,967	8,140,332	2.18%
County Wide 5 Mill - Based on ADM	3,355,396	3,702,731	3,776,786	2.00%
District 3 Mill Ad Valorem Tax	2,678,257	2,923,693	2,982,167	2.00%
County Wide Beverage Tax	593,285	574,533	574,533	0.00%
Co. Wide 5 Mill Motor Veh - Based on ADM	394,800	391,623	402,696	2.83%
Other Local Revenues	382,397	240,100	240,100	0.00%
District 3 Mill Motor Vehicle Ad Valorem Tax	249,723	251,376	254,718	1.33%
Interest Income	180,067	300,000	300,000	0.00%
Business Privilege Tax	42,171	40,000	40,000	0.00%
District Manufacturing Home Fee	8,098	9,000	9,000	0.00%
Helping School Tags (F.A.C.E.S.)	7,441	8,000	8,000	0.00%
TOTAL LOCAL REVENUE	47,061,095	48,430,881	49,414,105	2.03%

** 16 Mill Special School Tax budgeted revenue represents revenue used for debt service and operations, not actual collections.

Top 5 Local Revenues % of Total GF & DSF Rev



■ City of Auburn Appropriation

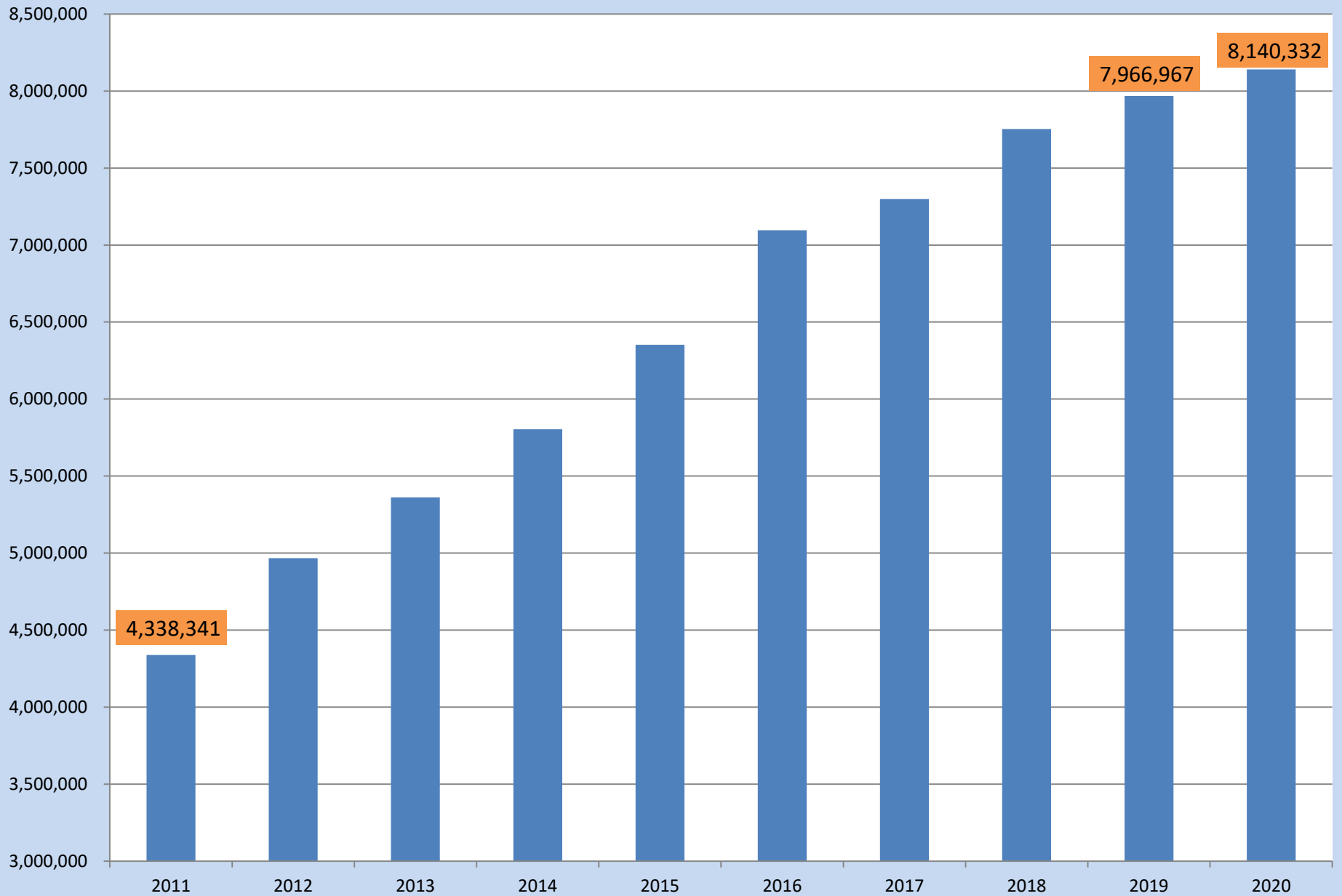
■ 16 Mill Special School Tax

■ One Cent County Sales Tax - Based on ADM

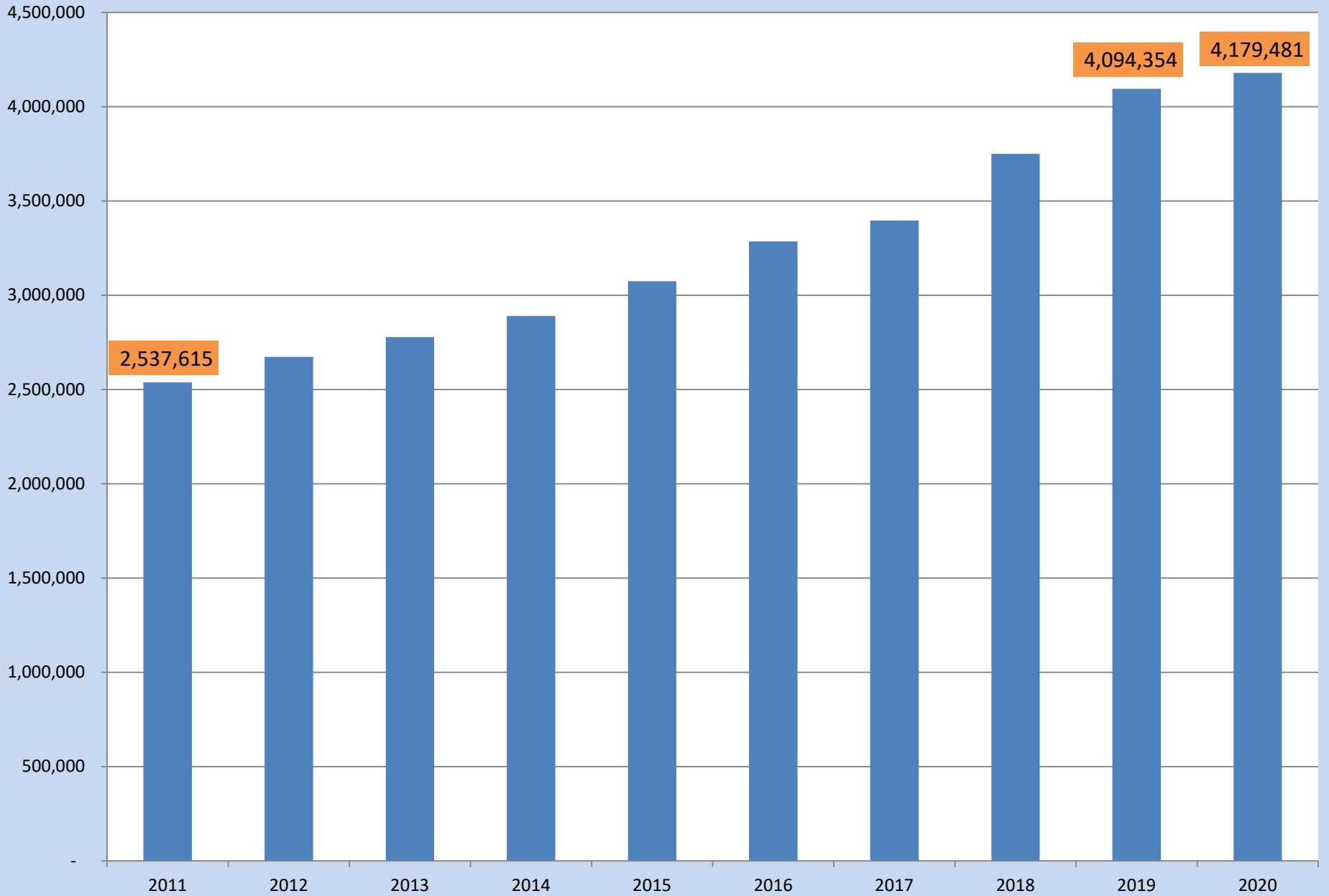
■ County Wide 5 Mill - Based on ADM

■ District 3 Mill Ad Valorem Tax

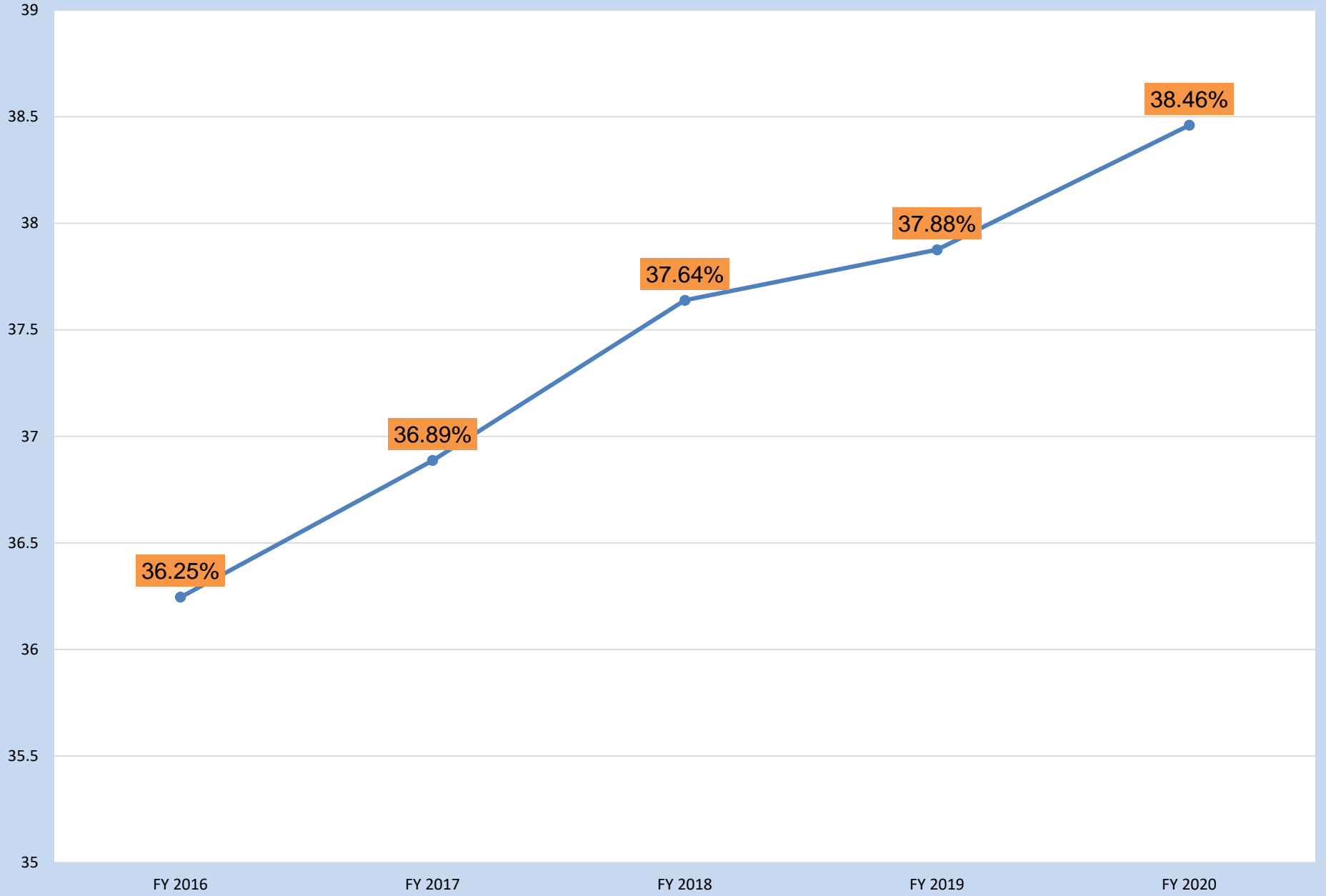
One Cent County Sales Tax



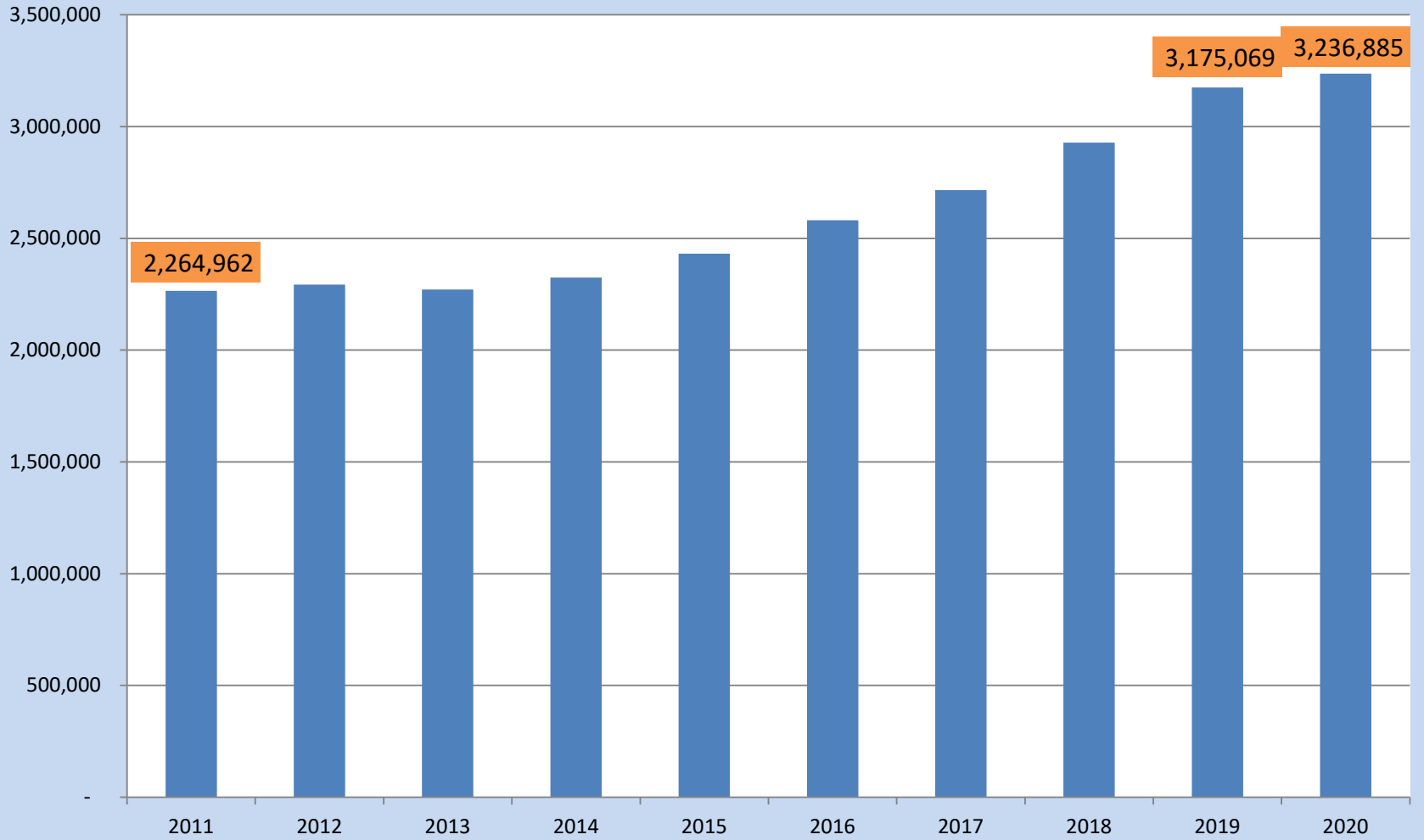
County Wide 5 Mill



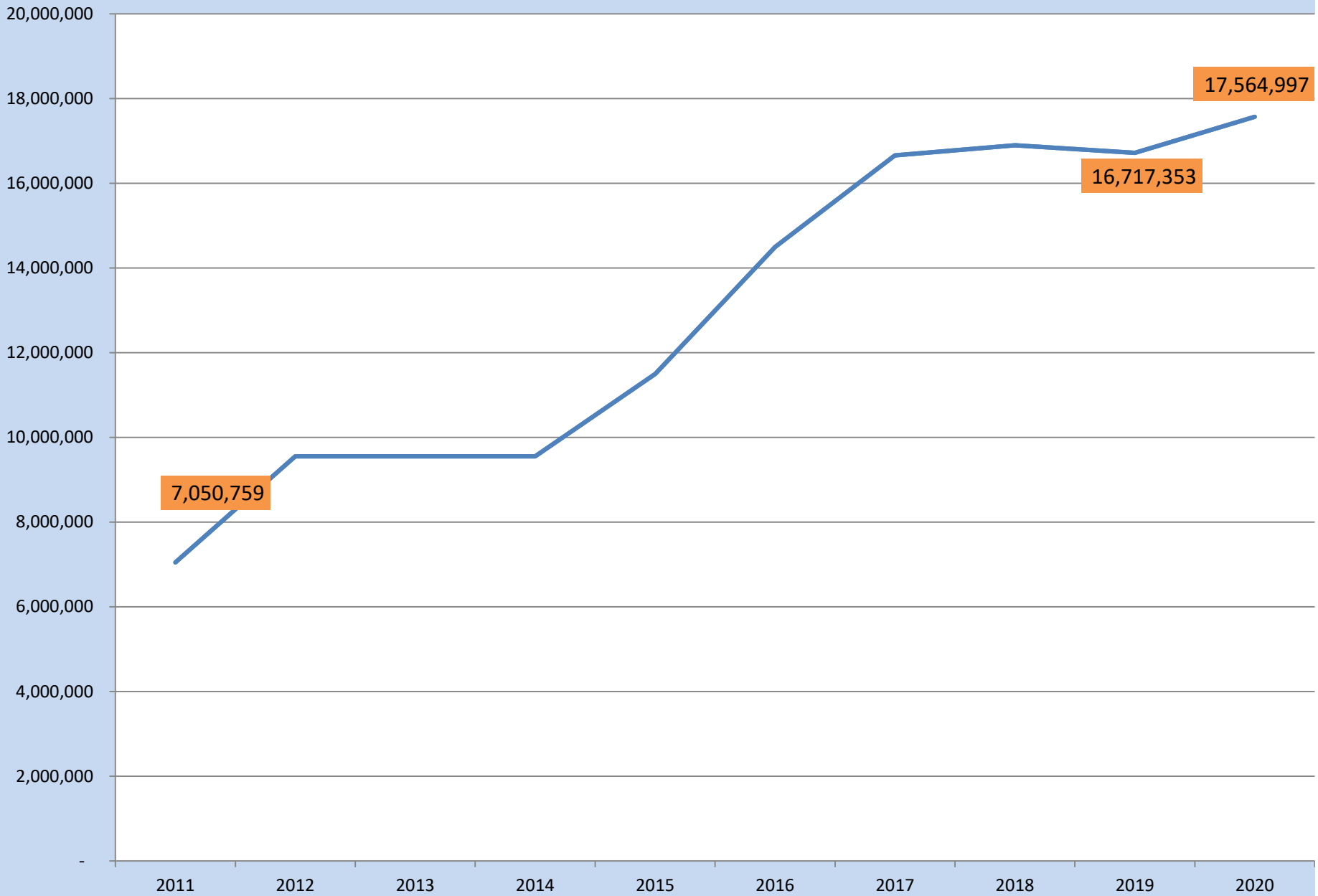
Percentage Share of County-Wide Taxes



District 3 Mill



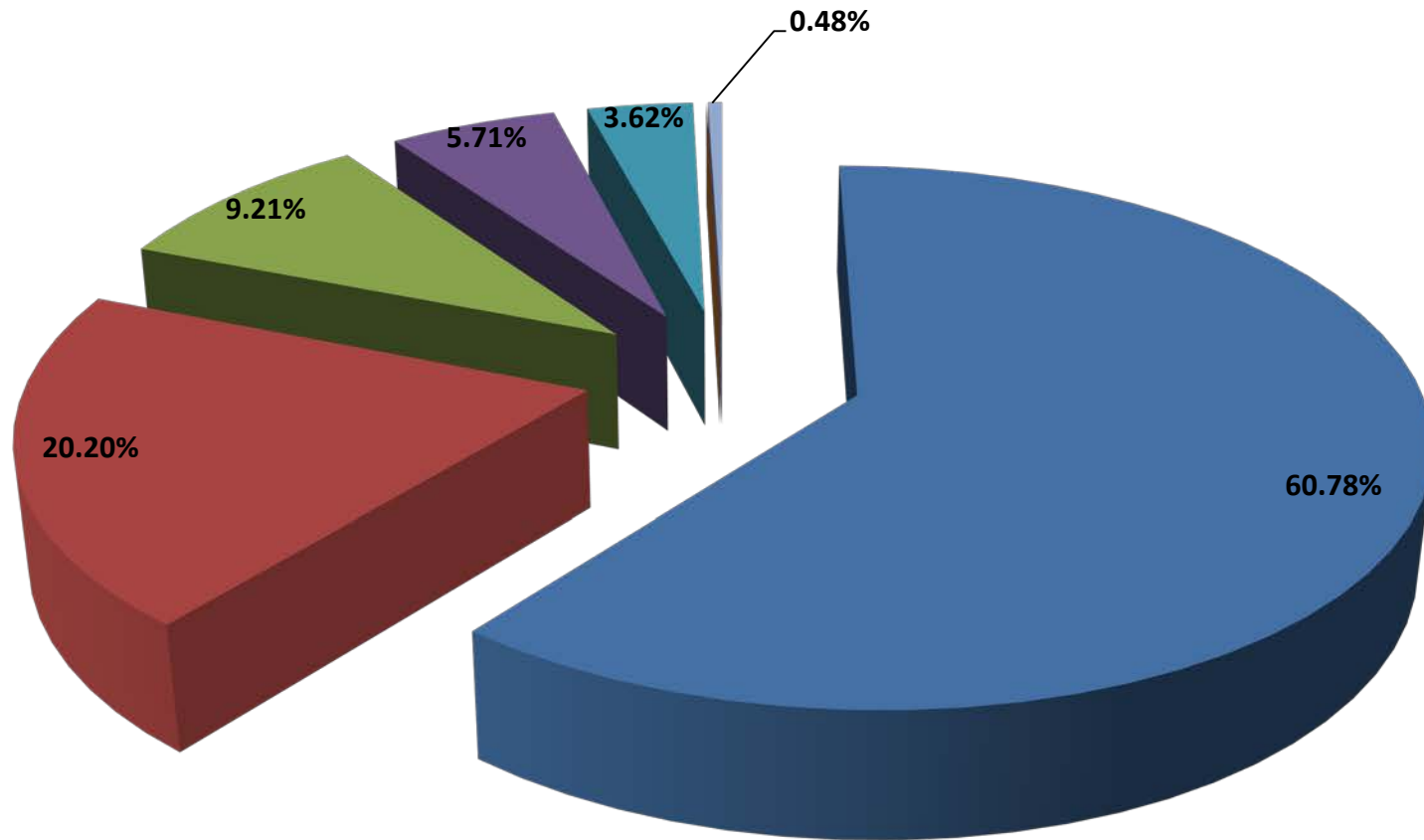
City Appropriation (Sales Tax / 5 Mill)



GF Expenditures

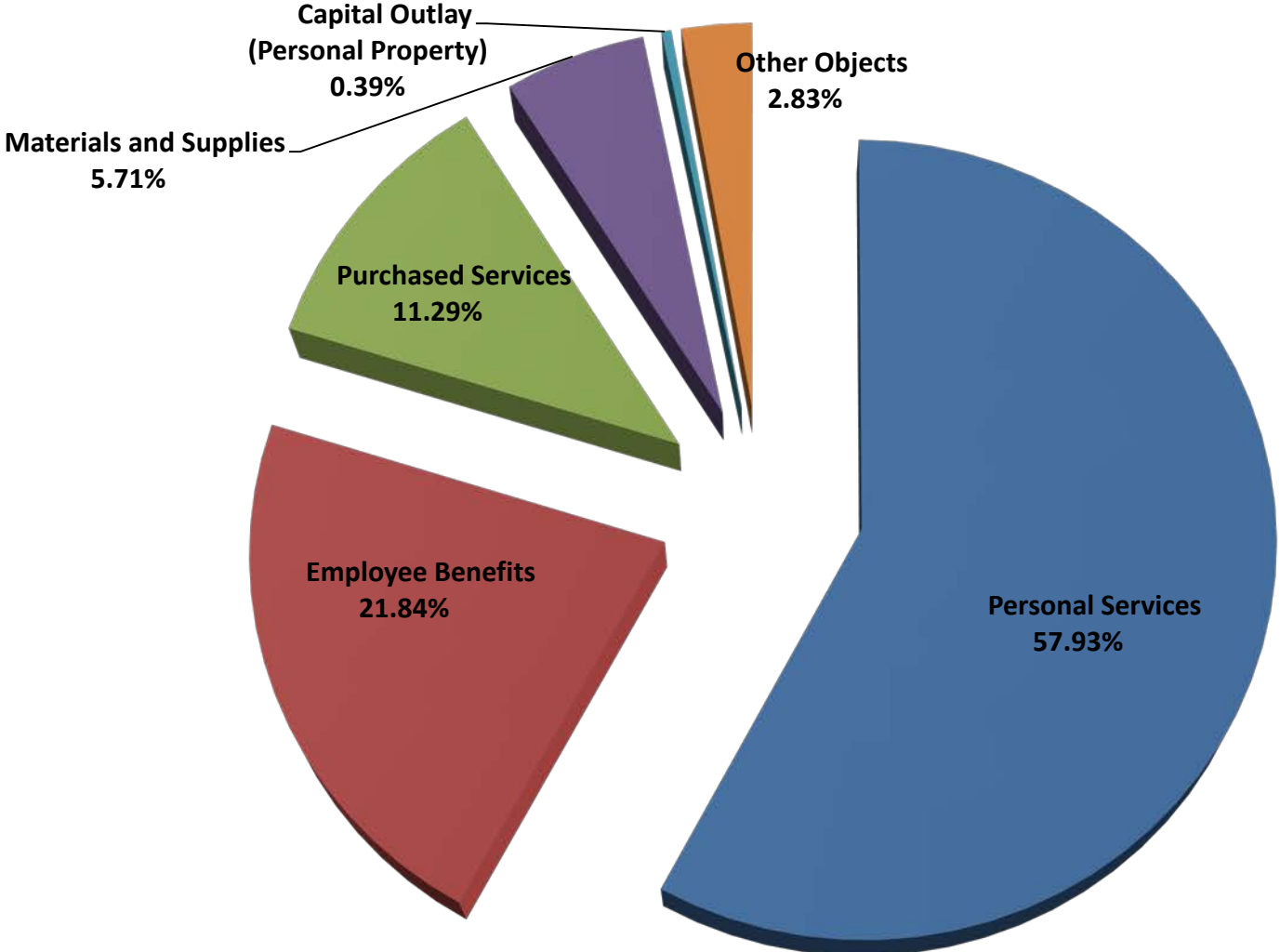
- ▶ **Total Expenditures and OFU – \$86,645,061**
 - \$1.37 million increase, or 1.60%
 - \$3.68M increase in salary & benefits expense
 - Personnel additions for enrollment growth
 - Salary schedule step increases
 - 4.0% state mandated raise
 - Increase to required retirement match percentage
 - Other Increases
 - State increases in CIS Funding
 - 2 Additional School Resource Officers
 - Minor departmental changes

GF Expenditures \$84.62 million

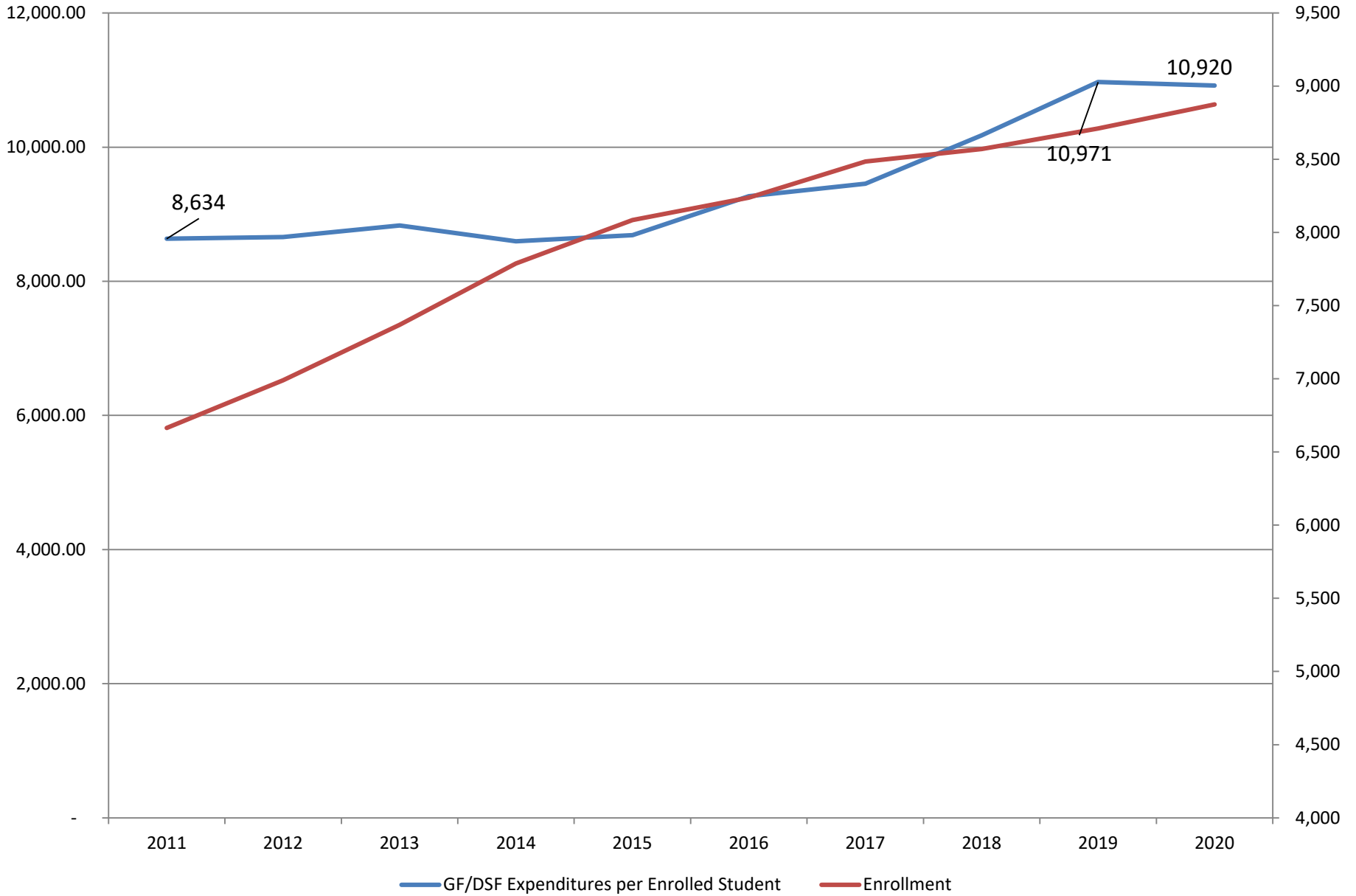


- Instructional
- Instructional Support
- Operation and Maintenance
- Auxiliary Services
- General Administration
- Debt Service
- Other Expenditures

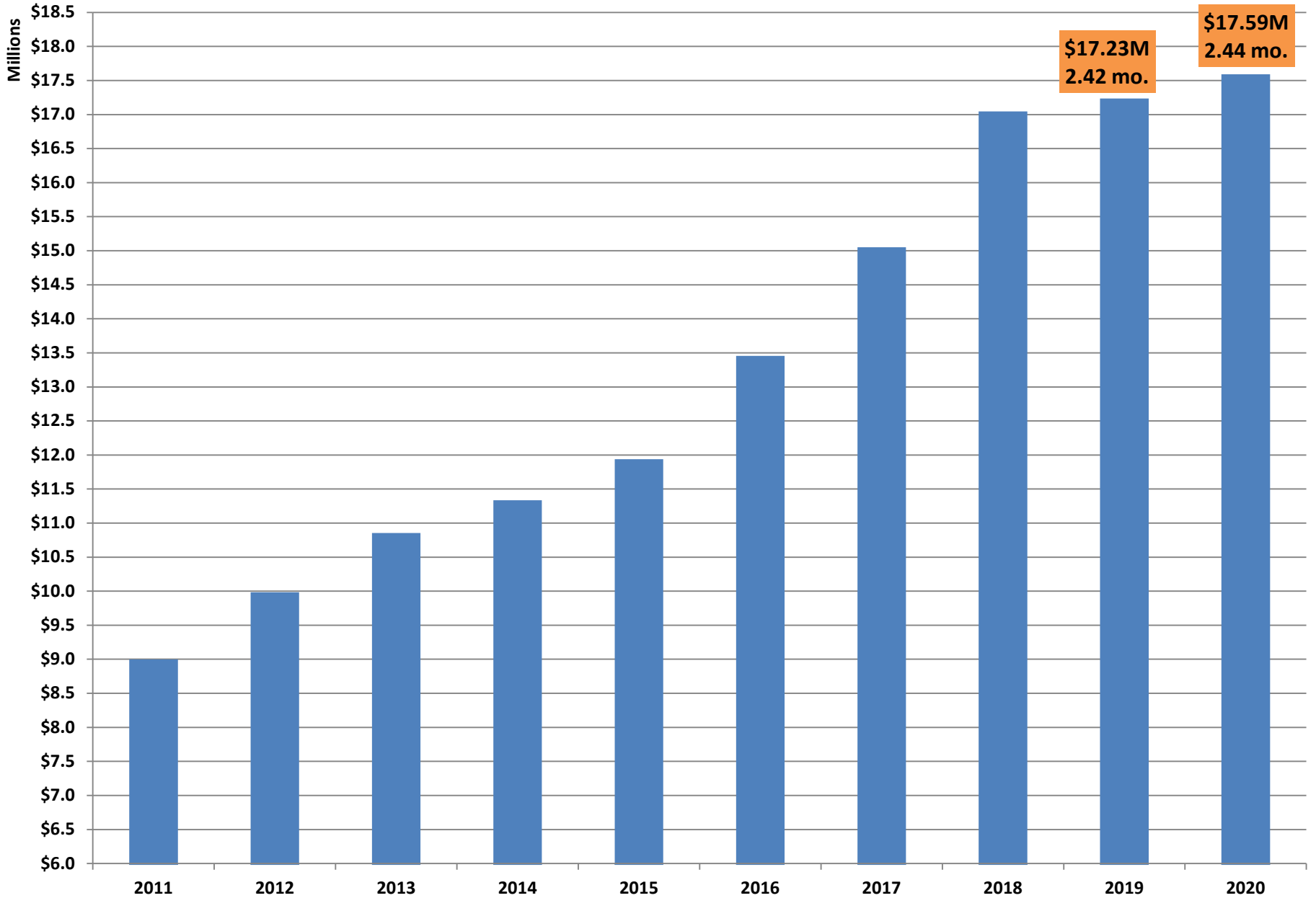
GENERAL FUND EXPEDITURES BY TYPE



GF/DS Expenditures/Pupil v. Enrollment



GENERAL FUND FUND BALANCE



Special Revenue Fund

- ▶ Federal revenues
- ▶ Public local school funding
- ▶ After School Program
- ▶ Child Nutrition Program

Federal Constraints:

- ▶ Expenditures must be for supplemental programs
- ▶ Funds must be expended for specific priorities
- ▶ Funds are annual in nature

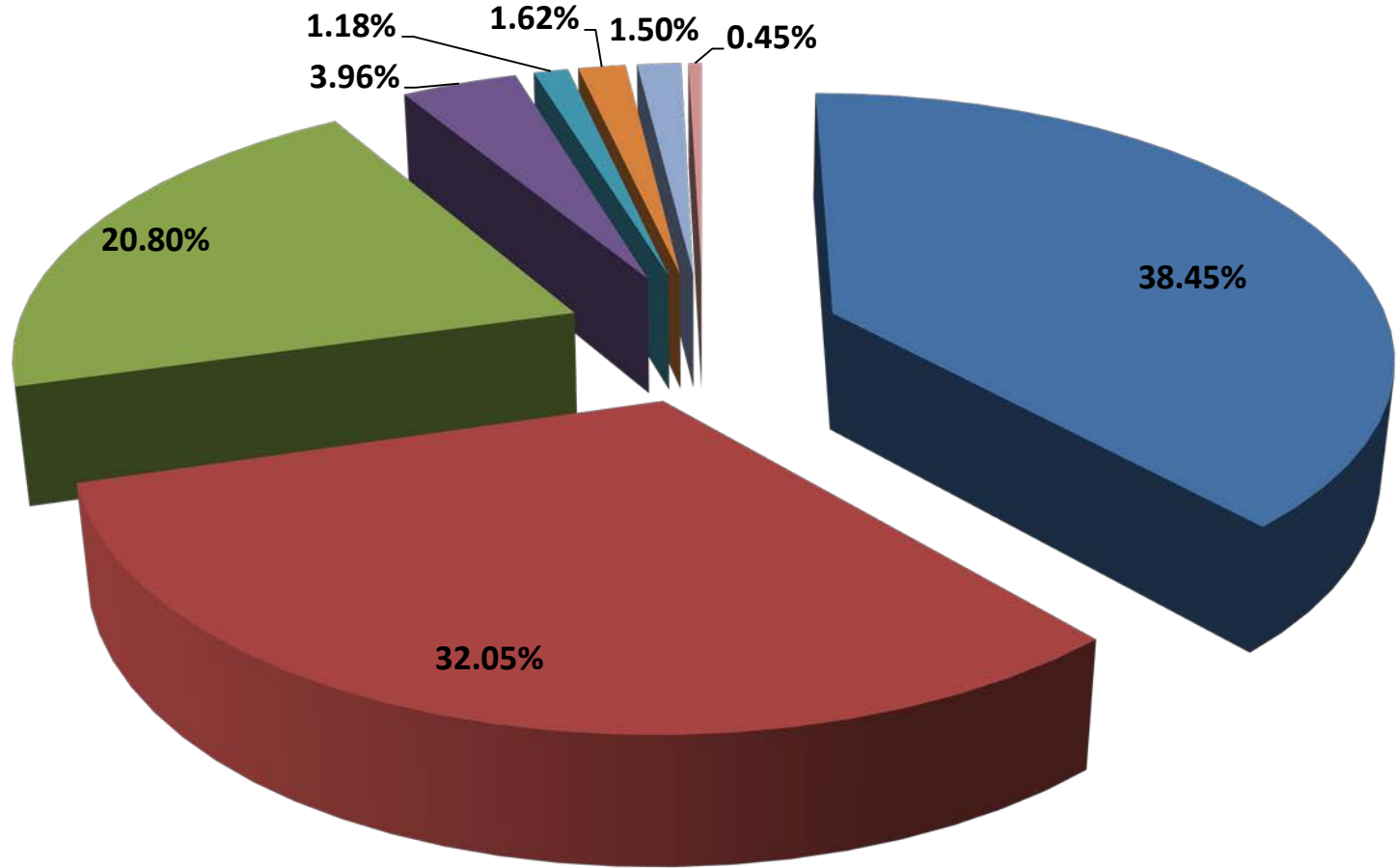
SRF – Revenues & Expenditures

- ▶ Total Revenue & OFS – \$11.60 million
 - 3.35% decrease
- ▶ Total Expenditures and OFU – \$10.98 million
 - 2.43% decrease
- ▶ Projected Ending fund balance 09/30/20 – \$7,392,005

Special Revenue Fund – Federal Revenue

IDEA Funding	1,512,650
ESSA (NCLB Funding)	1,300,642
CNP USDA	1,814,600
Vocational Education	70,807
Medicaid	<u>21,230</u>
 Total Federal Revenue	 <u>\$4,719,929</u>

SRF Federal Revenue



- USDA Food Nutrition
- Title I, Part A
- Title III, English Language Acquisition
- Vocational Basic Grant
- IDEA, Part B
- Title II, Part A - Teacher/Principal Training
- Title IV, Student Support and Academic Achievement
- Dental Clinic Medicaid

Debt Service Highlights

- ▶ The City of Auburn issues all debt instruments and appropriates funds to the School District
 - Payments made from 16 mill special school taxes and City Appropriation (5 Mill Property Tax Fund) and included in Debt Service Fund on financial statements
- ▶ Capital lease for student iPads included in the Debt Service Fund
 - Payments made from transfer from General Fund
- ▶ FY 2020 principal and interest payments – \$11,524,442
 - Decrease of \$1,250
- ▶ Outstanding principal as of 09/30/20:
 - Debt: \$146,167,533
 - Capital Lease: \$0
- ▶ New debt issuance for Plan 2028
 - Approximately \$45 million
 - Anticipated issuance: September – October 2019

Capital Projects Fund

- ▶ State PSF Allocation – \$2,174,082 (increase of \$197,113)

- ▶ ACS 2028 Master Plan
 - Adopted in May 2018

- ▶ Phase I
 - Cary Woods Elementary – Construct new classroom and administration building
 - Drake Middle School – Construct new classroom building and cafeteria
 - East Samford School – Construct new gymnasium and cafeteria support space
 - New Elementary – Construct pair elementary school for Yarbrough
 - New High School – Construct second high school
 - Auburn Junior High – Construct new classroom building

- ▶ Unreserved Fund Balance 09/30/20 – \$7,296,057.01

Capital Projects Plan

- ▶ 5-year Capital Improvement plan updated and submitted to the State annually
- ▶ Projects placed in priority order based on:
 - Safety
 - Facility needs
 - Student needs
 - Educational needs

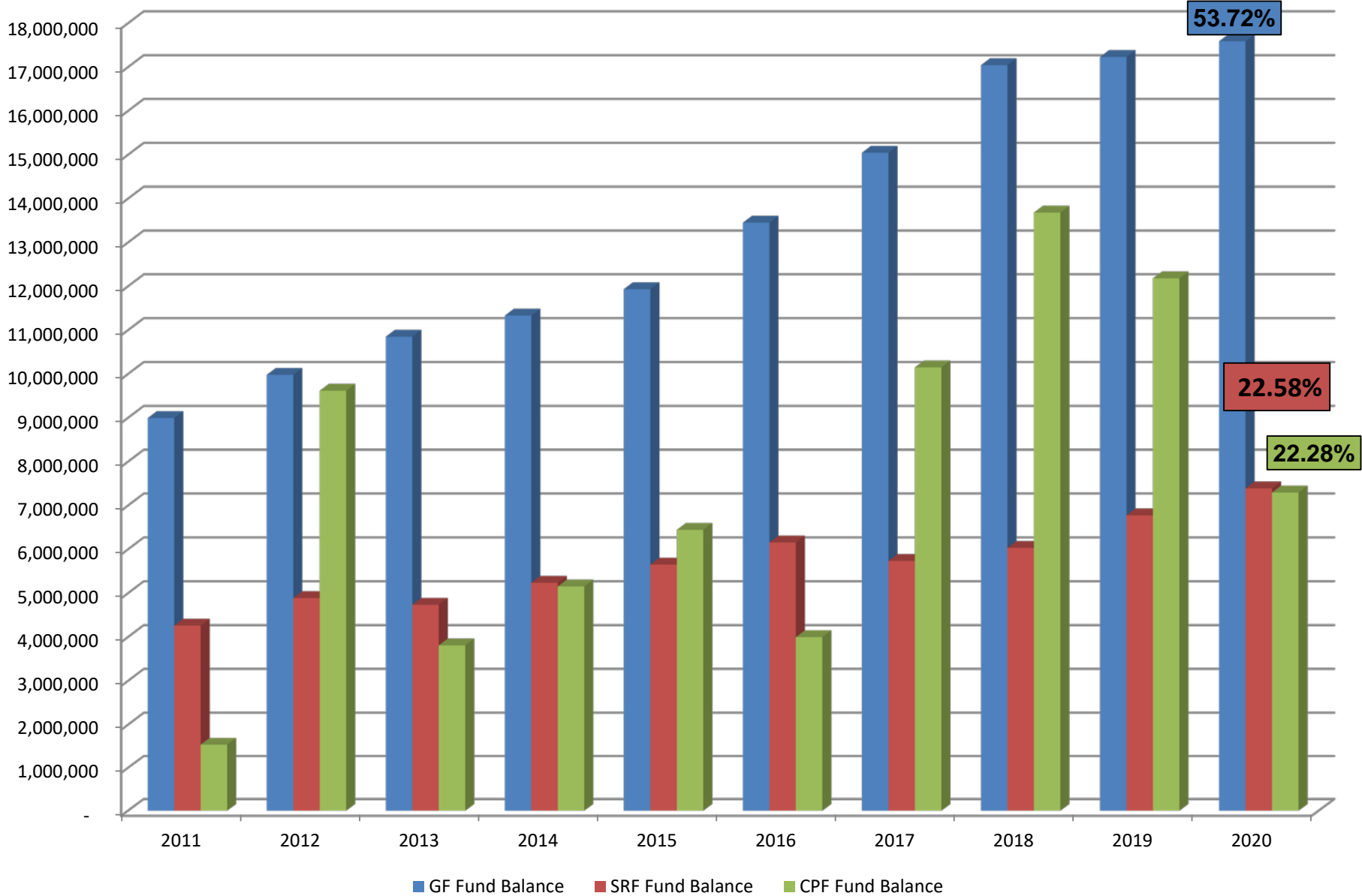
Auburn City Schools 5-Year Capital Plan

Location	Project Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Fund Source
CWES	Cary Woods Elementary School	14,578,200	682,500				Local Borrowing
DMS	Drake Middle School	14,322,800	6,147,730	133,000			Local Borrowing
ESS	East Samford Gym Replacement	158,400	2,546,400	2,095,200			Local Borrowing
YES 2	New Elementary School	977,000	10,365,970	8,197,030			Local Borrowing
AHS 2	New High School #2	1,309,000	7,798,000	29,729,000	21,231,000	9,933,000	Local Borrowing
AJHS	New Addition and Demolition					356,400	Local Borrowing
ACS	ACCESS Control Upgrades	629,409					AETF
AHS	Tennis Pavilion	550,000					Fund 14 Local
AHS	Outbuildings/Baseball/Softball	950,000					Fund 14 Local
ACS	Land Improvements	1,000,000					Fund 14 Local
ACS	Reseal/Restripe Various Parking Lots	200,000					PSF
ACS	Technology Equipment	150,000					PSF
ACS	Classroom FF& E Upgrades	100,000					PSF
ACS	Life Cycle Renewal Cost (Example Flooring and Painting)	500,000	500,000	500,000	500,000	500,000	PSF
ACS	Roof Maintanance Projects	100,000					PSF
ACS	Video Surveylience Upgrades	100,000					PSF
AEEC	Reroof Building Building C on Roof Schedule	180,000					PSF
AJHS	Resurface Track	200,000					PSF
AJHS	Field Restrooms	200,000					PSF
AJHS	Carpet/Paint 800 Building	400,000					PSF
AJHS	Practice Field Site Improvements	200,000					PSF
AJHS	New Gym repainting/lobby flooring	200,000					PSF
CO	Develop Specifictions for New CO	500,000					PSF
DRES	Hallway Bathroom Upgrades		200,000				PSF
DMS	Building M Soffit Repairs	80,000					PSF
ESS	Building J Soffit Repairs	80,000					PSF
ESS	Main Building Carpet/Bathroom Upgrades		350,000				PSF
TRANS	Transportation Building Expansion	750,000					PSF
WMR	Reroof Building I on Roof Plan	220,000					PSF
WMR	Hallway Bathroom Upgrades		200,000				PSF
AEEC	Master Plan Concept B		4,550,000				Unknown
OES	Master Plan Concept B				3,920,000		Unknown
PICK	Master Plan Concept A			564,996			Unknown
RES	Master Plan Concept A			534,035			Unknown
YES	Master Plan Concept B				3,270,000		Unknown
District-wide Totals		\$ 38,634,809	\$ 33,340,600	\$ 41,753,261	\$ 28,921,000	\$ 10,789,400	

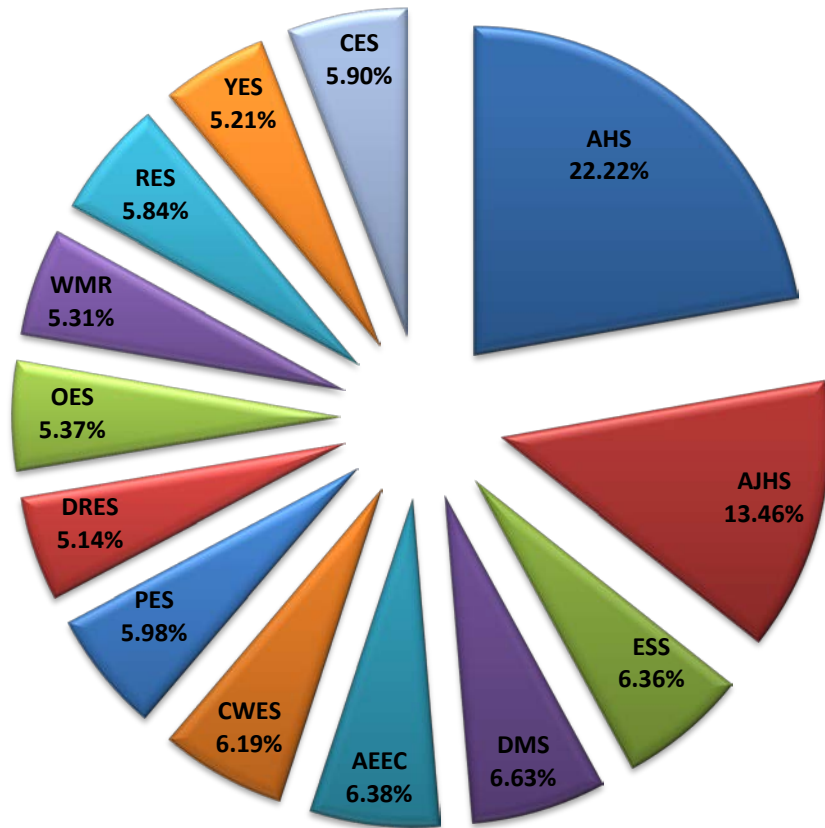
Combined Budget

<i>Beginning Fund Balance</i>	<u>36,606,750</u>
Total Revenue	141,654,076
Other Fund Sources	<u>2,619,505</u>
Total Revenue and OFS	<u>144,273,581</u>
Total Expenditures	145,907,583
Other Fund Uses	<u>2,230,027</u>
Total Expenditures and OFU	<u>148,137,610</u>
<i>Ending Fund Balance</i>	<u>32,742,721</u>

Fund Balance



Total Expenditures by School (excl. capital outlay)



	Total Expenditures	Enrollment
AHS	\$ 16,175,579	1,919
AJHS	\$ 9,799,089	1,409
ESS	\$ 4,632,717	679
DMS	\$ 4,829,142	715
AEEC	\$ 4,643,232	582
CWES	\$ 4,507,163	461
PES	\$ 4,356,256	503
DRES	\$ 3,745,264	406
OES	\$ 3,909,922	460
WMR	\$ 3,867,631	389
RES	\$ 4,248,504	499
YES	\$ 3,792,882	458
CES	\$ 4,295,529	498
	\$ 72,802,910	8,978

Summary

- ▶ School Board continues to make prudent financial decisions supporting programs critical to the success of our teachers, staff and students
- ▶ Excellent job managing personnel, while maintaining adequate pupil teacher ratios
- ▶ Monitor the State ETF and be prepared for the potential outcomes

Response to Proposed Annual Budget

- ▶ Form available
- ▶ Submit to Office of the Superintendent
- ▶ Provide your name, address and phone number
- ▶ Please sign the form